

National Highways InvIT Project Managers Private Limited

Expression of Interest (EOI) appointment of General Management Consultant (GMC) for Consultancy Services for Operation and Management of InvIT Projects under NHIT & RIIT

Pre-bid meeting Held on 04.06.2026 & 11.06.2026



National Highways InvIT Project Managers Private Limited

PRE-BID QUERIES

S/n	Reference (Sec. & Cl.)	Query	Agency Remark	NHIPMPL Reply									
1	Section – VII Details of pre-qualification criteria for submitting EoI	1.1 Eligibility criteria for sole applicant firm. I. For the sole firm (No Joint Venture allowed):	Considering the broad scope of the GMC assignment, which includes procurement, supervision, project management, advisory services, and legal & contractual support, we respectfully request the Authority to allow participation through a Joint Venture (limited to two members). Such that, the eligibility criteria to be evaluated based on the combined qualifications and experience of the JV partners, enabling the formation of a competent team with complementary expertise for effective delivery of the assignment. This will also help in getting together the best team to deliver the project effectively.	Joint Venture is not allowed.									
2	Section – VII Details of Pre-qualification criteria for submitting EoI.	<table><tr><td colspan="3">1.1 Eligibility criteria for sole applicant firm.</td></tr><tr><td>Clause</td><td>Minimum Qualification Criteria</td><td>Requirement</td></tr><tr><td>(a)</td><td>Experience of working as consultants for providing Management/ Policy/Technical/ Advisory Services to Central/ State Government/ PSUs/ Multilateral Funding</td><td>Number of Projects: 5</td></tr></table>	1.1 Eligibility criteria for sole applicant firm.			Clause	Minimum Qualification Criteria	Requirement	(a)	Experience of working as consultants for providing Management/ Policy/Technical/ Advisory Services to Central/ State Government/ PSUs/ Multilateral Funding	Number of Projects: 5	As authority need special management/policy/technical/advisory services and not conventional supervision project we request that the minimum requirement of similar projects be reduced to three (3) projects. If agreed, further, under the Second Stage Evaluation Criteria (Table Sr. No. A1), the maximum 15 marks for relevant project experience may accordingly be awarded for three (3) eligible projects instead of five (5) projects.	No amendment to the eligibility criteria will be considered.
1.1 Eligibility criteria for sole applicant firm.													
Clause	Minimum Qualification Criteria	Requirement											
(a)	Experience of working as consultants for providing Management/ Policy/Technical/ Advisory Services to Central/ State Government/ PSUs/ Multilateral Funding	Number of Projects: 5											

National Highways InvIT Project Managers Private Limited

3.		Institutions for projects with a consultancy fee greater than INR 5 crores each for projects in India in the last 7 years, on projects related to development and project management in Roads, Rail, Air & other Passenger Transportation Infrastructure. The projects in the above-mentioned clauses shall not include exclusively IT implementation/ Audit project.		Additionally, we request authority to kindly consider the average annual turnover of last three financial year instead of last 5 Financial year and consider the provisional turnover certificate for FY 2025-26. These modifications will promote wider participation while ensuring adequate technical and financial capability.	
		(b) Average annual turnover from consultancy services for last 5 financial years i.e., 2021-2022, 2022-2023, 2023-2024, 2024- 2025 and 2025-2026*.	Average Annual Turnover for last five years: INR 20 Crores		

National Highways InvIT Project Managers Private Limited

4	Section – I Introduction 5)	Section – I I. Introduction 5) In this regard, two stage selection process shall be followed by NHIPMPL for selection of GMC: • Stage 1: Expression of Interest (40% Marks, completely based on Presentation by Prospective applicant) • Stage 2: Request for Proposal (60% Marks- (Technical 80% and Financial 20%))	We understood that in evaluation of stage 1 -40% marks are derived from 1.2 Second Stage Evaluation -Technical Evaluation Sr. No. E “Understanding of the Scope, Approach & Methodology and then Prospective bidder presentation – 30 Marks”. Kindly Confirm.	As per EOI and Corrigendum dated 05.06.2026.
5	Corrigendum 1.2. CVs of Key Experts (Minimum number of Key experts) (Declaration shall be submitted online)	CVs of Key Experts (Minimum number of Key experts) (Declaration shall be submitted online): Number of key experts continuously engaged with the firm for more than 2 years. Marking Scheme for key experts (40 marks): Less than three Key-experts in each key-position- Zero Marks Equal to two Key-experts in each key-position-2 Marks In every additional add of 1 key-experts in each key-position-1 Mark	We respectfully submit that the key expert requirement under the EOI is on the higher side, as bidders are required to demonstrate the availability of all prescribed key experts who have been continuously engaged with the firm for more than two years. Such a requirement may unnecessarily restrict participation of otherwise competent and experienced firms. Further, we request the Authority to consider evaluating key experts based on their professional experience, educational qualifications, and relevance of assignments handled, rather than awarding marks solely based on the number of experts engaged with the firm for more than two years. Additionally, the marking scheme appears to contain a discrepancy, as the methodology prescribed for awarding marks based on the number of experts does not clearly align with the maximum score of 40 marks. We therefore request the Authority to review and suitably revise the evaluation criteria to ensure a fair and objective assessment of the bidders' technical capabilities.	As per EOI and latest Corrigendum.

National Highways InvIT Project Managers Private Limited

6	Section 7- 1.1 – i Eligibility Criteria for Sole Applicant – Clause A	The current assignment is unique in nature and combines multiple disciplines including DPR, supervision, road safety, traffic and transportation studies, due diligence, asset management, toll operations, legal support, policy formulation, procurement support and management advisory services. Considering the multidimensional nature of the assignment, we respectfully submit that experience should not be filtered primarily on the basis of consultancy fee thresholds before allowing a consultant to make a presentation. The current eligibility requirement of 5 No. assignments having consultancy fee greater than INR 5 Crores may unintentionally exclude highly relevant and capable firms having substantial experience in road asset management, safety, due diligence, DPR and advisory assignments. For example: • AE/IE/PMC assignments often achieve higher consultancy fees merely due to longer durations of construction and O&M periods. A 2-year construction plus 2-year O&M assignment or a 2-year construction plus 3-year O&M assignment may have significantly higher fees without necessarily indicating higher complexity or superior capability.	It is respectfully requested that the consultancy fee threshold should not be used as a filtering criterion for participation in the presentation stage. It is requested that all interested bidder or those having experience in working with TOT/InVIT/PPP concessionaires as given in Clause 1.1. - ii of Section 7 may be allowed to present their understanding of the assignment, project appreciation, methodology, implementation framework and value addition. The Authority may thereafter evaluate, score, rank and shortlist the consultants based on the overall EOI evaluation framework.	Eligibility criteria cannot be changed.
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		• Road Safety Audits, DPR assignments, Traffic Due Diligence assignments and Asset Management studies may have comparatively lower consultancy fees despite being highly relevant to the present scope. • Certain PMU assignments in unrelated sectors or programmes may have consultancy fees exceeding INR 5 Crores but may have limited relevance to the current requirements. • Engineering and General Consultancy assignments in Metro, Rail or other transportation sectors may have significantly higher consultancy fees than INR 5 Crores but may not necessarily demonstrate capability in highway asset management, toll operations, concession compliance and asset preservation.		
7	Section 7- 1.1 – I Eligibility Criteria for Sole Applicant – Clause B	Recent performance is a better indicator of current organizational capability and capacity.	Average annual turnover may be considered based on the last 3 financial years instead of 5 financial years.	
8	Section 3 - ToR- 2(b &f)	Clause 2.b and Clause 2.f of the Terms of Reference seek employment of technical resources and establishment of site offices in accordance with project requirements and concession obligations. However, under the Concession Agreement, manpower deployment for toll operations, maintenance activities, inspections,	It is thus requested that NHIPMPL clarify that the role of the GMC shall be limited to planning and supervision, monitoring, procurement support, performance review and administration of the respective agencies appointed by NHIPMPL/SPVs, and that the actual manpower deployment obligations under the Concession Agreements shall continue to remain with the appointed contractors, tolling agencies and maintenance agencies.	Please refer TOR which reflect the services of the GMC to be presented under presentation.

National Highways InvIT Project Managers Private Limited

		machinery deployment and routine maintenance obligations are responsibilities of the Concessionaire and are generally carried out through dedicated agencies engaged for these purposes. For a single highway project, the minimum manpower deployed for tolling and maintenance activities is often in the range of 10-15 personnel or more. Considering that NHIT and RIIT collectively comprise more than 30 road assets, direct deployment of manpower by the GMC in accordance with concession requirements may imply deployment of several hundred personnel across the network. Such an arrangement may not be practical and may also not align with the intended role of a General Management Consultant.	
9	Section 3 - ToR- 3	The Terms of Reference include development of software tools, dashboards, portals and digital systems.	In this regard, kindly clarify: • Whether the development cost is included within the GMC scope or shall be procured separately. • Ownership of source code and intellectual property rights. • Responsibility for future modifications and upgrades. • Responsibility for hosting, cloud infrastructure, server costs, cybersecurity and annual maintenance.

As per EOI and corrigendum dated 05.06.2026

National Highways InvIT Project Managers Private Limited

			Whether software operation and maintenance beyond development shall be undertaken by the GMC or by NHIPMPL through separate arrangements.	
10	Corrigendum 1.2 Second Stage Evaluation Clause-D	The EOI presently allocates marks based on the number of experts continuously employed with the consulting organization for more than two years. With due respect, we submit that organizational bench strength may not necessarily be an appropriate indicator of suitability for the present assignment. For example, consultants having multiple ongoing AE/IE/PMC assignments may naturally possess a larger manpower base due to project deployment requirements, whereas transaction advisors, specialized advisory firms and boutique consulting organizations may maintain lean teams despite possessing highly relevant expertise. The objective of the assignment would be better served by evaluating the qualifications, experience and suitability of professionals proposed for execution of the assignment at the RFP stage rather than evaluating organizational bench strength at the EOI stage.	It is therefore requested that consideration may be given to evaluating proposed project resources instead of overall organizational manpower strength. Or the total relevant professional available with the firms and not restricting to the specific position wise requirement.	Criteria for evaluation can not be changed, it is specially designed as per O&M obligations of NHIPMPL under PIMA.

National Highways InvIT Project Managers Private Limited

11	General	Considering the scale, geographical spread and strategic importance of NHIT and RIIT assets, it may be beneficial to consider appointment of more than one GMC. Such an approach may offer several advantages: • Distribution of operational and implementation risk. • Improved responsiveness and regional focus. • Comparative assessment of consultant performance. • Cross-learning and adoption of best practices across SPVs. • Reduced dependence on a single consultant. • Improved scalability as additional assets and SPVs are added in future. Future allocations may be undertaken through rotation, performance-based allocation or any other mechanism deemed appropriate by NHIPMPL	One possible approach may be appointment of separate GMCs for: • NHIT Western Projects Private Limited • NHIT Eastern Projects Private Limited • NHIT Southern Projects Private Limited • RIIT	This will be presented by the bidder as to what will be their plan in all the 33 nos. of Project stretches in order to provide GMC services as per PIMA, CA and SEBI.
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S/N	Query	Bidder's Remarks	NHIPMPL Remarks
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National Highways InvIT Project Managers Private Limited

12	Query No. 1: Section-VII, Details of pre-qualification criteria for submitting EoI 1.1 Eligibility criteria for sole applicant firm. i. For the sole firm (No JV allowed):	We respectfully request permission to submit the bid as a Joint Venture, given the project's complexity and 2,600 km scope, to ensure the best possible engineering services. JV will enhance the competence and technical quality of deliverables.	Joint Venture is not allowed.
13	Query No. 2: Section-VII, Details of pre-qualification criteria for submitting EoI Firm's Relevant Experience Experience of working as consultants for providing Management/ Policy/Technical/ Advisory Services to Central/ State Government/ PSUs/ Multilateral Funding Institutions for projects with a consultancy fee greater than INR 5 crores each for projects in India in the last 10 years, on projects related to development and project management in Roads, Rail, Air & other Passenger Transportation Infrastructure. The projects in the above-mentioned clauses shall not include exclusively IT implementation/ Audit project. < 5 Projects – Nil 5 Projects – 15 Marks 1 mark for additional 01 Project each with maximum of additional 5 projects	Experience of working as consultants for providing Management/ Policy/Technical (DPR / Feasibility Stud / Transaction Advisory/ PMC / PMU / Master Planning) / Advisory Services to Central/ State Government/ PSUs/ Multilateral Funding Institutions for projects with a consultancy fee greater than INR <u>2.5 crores</u> each for projects in India in the last 10 years, on projects related to development and project management in Roads, Rail, Air & other Passenger Transportation Infrastructure. The projects in the above-mentioned clauses shall not include exclusively IT implementation/ Audit project. < 5 Projects – Nil 5 Projects – 15 Marks 1 mark for additional 01 Project each with maximum of additional 5 projects.	As per EOI and Corrigendum dated 05.06.2026.

National Highways InvIT Project Managers Private Limited

14	Conflict of Interest	<u>We respectfully request clarification on the Conflict-of-Interest policy as it applies to the road sections included in this project. Specifically:</u> 1. If our firm has previously provided, or is currently providing, design, technical, or financial consultancy services for any of the road sections listed in the tender, would that engagement be considered a Conflict of Interest that disqualifies us from bidding for this project? 2. If we are awarded this contract and enter into an agreement, would we be permitted to concurrently provide design consultancy services for the same road section(s) (for example, as a Design Consultant) while serving as the GMC/Implementation consultant for this invitation? If such simultaneous roles are not permitted, please state the conditions or timeframes under which they would be allowed or the formal process for seeking an exception or waiver.	Engagement of any firm as a consultant prior to award date will not construe conflict of Interest.
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15	GMC Corrigendum	Average annual turnover from consultancy services for last 5 financial years i.e., 2021-2022, 2022-2023, 2023-2024, 2024- 2025 and 2025-2026*. Of 20 Cr. And in another clause in Pre-qualification criteria shows that 50Cr.	As per the tender/document, there appears to be ambiguity regarding the Average Annual Turnover requirement. We kindly request clarification on whether the evaluation shall be based on an Average Annual Turnover of ₹20 Crore or ₹50 Crore.	Please refer latest corrigendum dated 05.06.2026.
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16	EOI-GMC	Section – VII (Details of Pre-Qualification criteria for Submitting EOI) represent that Experience of working as consultants for providing Management/ Policy/Technical/ Advisory Services to Central/ State Government/ PSUs/ Multilateral Funding Institutions for projects with a consultancy fee greater than INR 5 crores each for projects in India in the last 10 years.	In the interest of promoting fair competition and maximizing participation of competent consultants, we request the Authority to consider revising the minimum consultancy fee criterion to ₹3.0–3.5 Crore per project. This revision would facilitate wider competition without compromising the quality and capability requirements of the assignment.	No amendment allowed.
17	EOI-GMC	Curriculum Vitae of Key Experts	We request clarification regarding the mobilization of Key Professional Staff after the allotment of work. Kindly confirm whether the deployment/mobilization of the Key Professional Staff is required to be done centrally for the entire assignment or separately for each bundle/package. Further, please clarify the expected mobilization requirements and staffing arrangement applicable for each bundle, if awarded multiple bundles.	This will be presented by the bidder as to what will be their plan in all the 33 nos. of Project stretches in order to provide GMC services as per PIMA, CA and SEBI.
18	EOI-GMC	Presentation by Prospective applicants on company, works claimed, understanding the assignment and interaction with key personnel's.	We request further clarification regarding the presentation and evaluation process. Kindly specify the topic(s) on which the presentation is to be made and provide the detailed evaluation methodology, including the distribution of marks among the Company Presentation/Profile, Understanding of the Assignment and proposed approach, and the Interaction/Assessment of Key Professional Staff. Additionally, please clarify any other parameters that will be considered during the presentation evaluation to ensure transparency and enable all bidders to prepare accordingly.	Please refer Term of reference and attached document in the tender portal.

National Highways InvIT Project Managers Private Limited

19		Extension of Submission of EOI	We also request that the deadline for submission of the EOI be extended by at least one week (up to 23 rd of June,2026) to prepare and submit comprehensive proposals.	Shall not be extended.
20	SECTION-II; LETTER OF INTEREST, Page No. 8 of Tender Document	Heading: On the letter head of the applicant To be furnished in non-judicial stamp paper of appropriate value duly notarized)	The clause appears to be contradictory, as the document is required to be furnished both on the firm's letterhead and on non-judicial stamp paper. A document can generally be executed either on the firm's letterhead or on non-judicial stamp paper, but not both simultaneously. Kindly clarify whether the document should be submitted: • On the firm's letterhead; or • On non-judicial stamp paper duly notarized. Request issuance of a suitable amendment/clarification to avoid ambiguity during bid submission.	To be read as: <i>“To be furnished on letter head or non-judicial stamp paper of appropriate value duly notarized”.</i>
21	7) Submission of EoI - List of Documents: Page No. 7 of Tender Document	A.Prospective applicant Application - Duly filled Form-I	The EOI/Tender document refers to Form-I; however, Form-I is not enclosed or available anywhere in the tender document. Kindly provide Form-I or indicate its location/page number in the EOI/Tender document. In case the omission is inadvertent, request issuance of the missing form through a	Form-I to be considered as deleted.

National Highways InvIT Project Managers Private Limited

			corrigendum/addendum to enable bidders to submit a compliant bid.	
22	7) Submission of EoI - List of Documents: Page 7 of Tender Document	D. EQUIPMENTS MACHINERIES (OPTIONAL) Details of machinery in possession of Agency relevant for work like NSV, MBIU, ATCC, Drone, FWD etc., with invoices.	We own the required equipment, namely FWD and ATCC Retro-reflectometer. However, NSV, MBIU, and Drone equipment will be arranged as and when required for the project. Kindly confirm whether bidders having ownership of FWD and ATCC Retro-reflectometer and arranging NSV, MBIU, and Drone equipment through hire/lease/other permissible arrangements as per project requirements shall be considered compliant with the tender requirements.	The details of equipment proposed for deployment shall be submitted by consultant.
23	Section-VII Details of pre-qualification criteria for submitting EoI	Heading: CVs of Key Experts (Minimum number of Key experts)	It is hereby requested that the requirement of having key personnel engaged with the firm for more than two years be removed. In the interest of enhancing competition and ensuring participation of a larger pool of competent consultancy organizations, it is requested that the requirement of all 10 key experts at the EOI stage may kindly be relaxed. The EOI evaluation may instead consider the availability Highway professionals to align the procurement process with prevailing MoRTH/NHAI EOI practices and facilitate broader participation by qualified consultancy firms without compromising the quality of competition, while detailed CVs and commitment	No amendment to the eligibility criteria.

National Highways InvIT Project Managers Private Limited

			of the complete expert team may be sought and evaluated during the RFP stage.	
24	Section -I (para 5)	two stage selection process shall be followed by NHIPMPL for selection of GMC: - Stage 1: Expression of Interest (40% Marks, completely based on Presentation by Prospective applicant) – Stage 2: Request for Proposal (60% Marks- (Technical 80% and Financial 20%))	It is respectfully submitted that the EOI stage is primarily intended for identification and shortlisting of capable consultants for participation in the subsequent RFP stage. Further, as per the EOI document, only shortlisted applicants shall be invited for Stage-2 (RFP), wherein a detailed RFP document containing finalized Terms of Reference, Scope of Services, Methodology Requirements, Staffing Structure, Deliverables, Contract Conditions and Evaluation Criteria shall be issued. Since the shortlisted consultants will subsequently submit fresh technical and financial proposals against the finalized RFP, carrying forward marks obtained during the EOI presentation may not provide a level playing field during the QCBS selection process. The EOI presentation is based on preliminary understanding of the assignment, whereas the detailed technical proposal at RFP stage will be prepared after issuance of the finalized RFP and detailed project requirements. In most consultancy procurement practices followed by NHAI, MoRTH and other government agencies, the EOI stage is generally utilized for shortlisting of eligible firms, while final QCBS evaluation is undertaken entirely based on the technical and financial proposals submitted in response to the RFP.	Criteria as per EOI

National Highways InvIT Project Managers Private Limited

		Accordingly, it is requested that the EOI stage may be used solely for shortlisting of consultants and that the marks obtained during the EOI presentation may not be carried forward to the final QCBS evaluation. The final selection may kindly be based entirely on the Technical and Financial Evaluation conducted under the RFP stage. Amendment requested to be made: - Stage-1 (EOI) shall be utilized only for qualification and shortlisting of consultants. Marks obtained during EOI evaluation/presentation shall not be carried forward for final ranking. The final selection of consultant shall be carried out through QCBS evaluation based solely on the Technical and Financial Proposals submitted in response to the RFP by the shortlisted consultants.	
	Query	NHIPMPL Remarks	
25	Required to get the Form-A: Work Experience and Form – B: Average Annual Turnover (Page 20 and 21 of the EOI Notice) certified from Statutory Auditor, which will take more time.	As per EOI and Corrigendum dated 05.06.2026	

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26	Review of Turnover Eligibility Requirement	We note that the EOI requires an average annual turnover of INR 20 crore from consultancy services over the last five financial years. We respectfully request NHIPMPL to consider modifying this criterion to: "Average annual turnover of INR 20 crore during any three of the last five financial years" or alternatively, "Average annual turnover of INR 20 crore during the last three completed financial years." Cube Highways Technologies brings together extensive experience across the entire highway asset lifecycle, including technical advisory, project management, operations and maintenance, toll management systems, advanced traffic management systems, road safety, technical audits, and digital solutions. Over the years, we have developed strong capabilities in asset management frameworks, performance monitoring, O&M optimization, technical due diligence, asset condition assessment, and technology-enabled monitoring systems, supporting investors, concessionaires, and highway operators in maximizing asset value and operational efficiency. Our experience in developing asset management methodologies and performance-based monitoring systems aligns closely with the objectives outlined for the GMC assignment. We submit this request in the spirit of fostering healthy competition and ensuring that NHIPMPL receives the broadest possible response from qualified consultants for this important assignment.	As per EOI and Corrigendum dated 05.06.2026
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27	Eligibility Criteria states that "Experience of working as consultants for providing Management/ Policy/ Technical/ Advisory Services to Central/ State Government/ PSUs/ Multilateral Funding Institutions for projects with a consultancy fee	<u>Query: 1.</u> We understand that the requirement of consultancy fee greater than INR 5 crores will be considered cumulatively for each client entity. Kindly clarify. If the requirement of consultancy fee greater than INR 5 crores is applicable to each individual project, the threshold appears to be relatively high. We kindly request that the consultancy fee criterion per project be reconsidered and reduced to 2 Crores to encourage wider participation.	Criteria in the EOI can not be changed
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National Highways InvIT Project Managers Private Limited

	greater than INR 5 crores each for projects in India in the last 07 years, on projects related to development and project management in Roads, Rail, Air & other Passenger Transportation Infrastructure. The projects in the abovementioned clauses shall not include exclusively IT implementation/ Audit project."		
28	Section I of the EOI document indicates that the evaluation is based on a presentation by the prospective applicant. However, Section VII specifies that the presentation by the prospective applicant forms part of the Stage-2 evaluation.	<u>Query:2.</u> Kindly clarify whether the presentation is required to be made during Stage-I (EOI evaluation) or Stage-2 evaluation.	Stage-I on 20 th June 2026.
29	Clause 7 of Section-I includes a list of documents to be submitted. Under Item	<u>Query:3</u> kindly clarify whether bidders who do not own such equipment are required to submit tie-up arrangements with agencies providing	The details of equipment proposed for deployment shall be submitted by consultant.

National Highways InvIT Project Managers Private Limited

	D — Equipment, bidders are required to furnish details of machinery in their possession relevant to the assignment, such as NSV, MBIU, ATCC, Drone, FWD, etc., along with supporting invoices. Since this requirement is stated as optional.	these services, or whether such tie-ups are not mandatory at the EOI.	
30		Further, please find below the pre-bid queries from CRISIL Consulting for your review and consideration: 1. Request for a two-week extension in the submission deadline for the Expression of Interest (EOI). 2. Bidder to be free to propose their team staff to handle 40 sites. 3. Scores allocated for numbers of staff being proposed for each position be removed. Capability to be unlinked from bench strength or on-roll staff. 4. Request to permit Joint Ventures (JV) / Associations for participation. 5. Some resources may be left for on call basis as per site requirement - such as horticulture, legal, structure and such positions. 6. Waiver of 2 years on roll experience with the firm.	Criteria mentioned under the EOI can not be changed.

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31	Terms of Reference 2.b	GMC shall carry out Bridge Management System (BMS) and initiate remedial measures to ensure its long life and stability.	Our understanding is that the GMC may be required to engage specialized Bridge Management System (BMS) agencies on behalf of NHIPMPL and subsequently utilize the BMS data to monitor and assess structural works. Kindly confirm whether the above understanding is accurate.	Please refer TOR and it kindly present your both cases in the presentation.
32	Terms of Reference 3	Development of software and tools	The Terms of Reference (ToR) include the development of asset management tools, automation systems, and a Toll Collection Portal within the scope of the GMC. These activities typically involve comprehensive portal/application development requiring specialized skill sets such as business analysts, solution architects, product managers, UI/UX design, front-end and back-end development, full-stack engineering, cloud engineering, and platform engineering. However, the list of minimum key experts specified in the ToR does not explicitly include these technical roles. In this context, we request clarification on whether the scope of the GMC is limited to defining functional and technical requirements for such systems, with separate agencies to be engaged for the actual development and implementation. Alternatively, if the development is expected to be undertaken directly by the GMC, kindly clarify the following –	Criteria cannot be modified.

National Highways InvIT Project Managers Private Limited

		a) Whether the portals/applications will be hosted on NHIPMPL's existing IT infrastructure, including cloud environments and storage. b) The ownership of the source code and intellectual property upon completion of the GMC contract, including any requirements for code handover, documentation, and knowledge transfer. The ToR outlines a wide range of responsibilities under the GMC mandate, including legal, technical, and technology-related services. The scope involves highly specialized work requiring a blend of techno-legal expertise, advanced technology capabilities, and core engineering knowledge in the road and infrastructure sector. Given the multidisciplinary and specialized nature of the assignment, we believe that permitting participation through Joint Ventures (JVs)/Consortiums, or allowing engagement of specialized subcontractors, would significantly enhance the overall quality and effectiveness of project delivery. Such collaborative arrangements would enable pooling of complementary expertise, thereby ensuring higher standards of implementation, innovation, and project outcomes.	
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			Further, considering the scale, complexity, and dynamic requirements of this mandate, allowing JVs/Consortiums or subcontracting arrangements would improve scalability, provide greater flexibility in resource deployment, In view of the above, we request the Authority to kindly permit bidders to participate as part of a Consortium/Joint Venture and/or allow engagement of subcontractors for execution of specialized components of the assignment.	
33	CVs of Key Experts	Marking Scheme for key experts (40 marks)	The marking scheme for key experts specifies four profiles that must have been continuously associated with the firm for at least two years to qualify for maximum marks. We would like to highlight that such profiles are typically found within technical, engineering, and supervision consultancy organizations, rather than in management consulting firms where these roles are deployed on active engagements and not commonly maintained on bench. Given the specialized and execution-oriented nature of these skill sets, it is industry practice for firms to mobilize such expertise through targeted lateral hiring or project-based onboarding, supported by strong governance, oversight, and program management delivered by experienced in-house tenured staff. In this context, we seek clarification on whether flexibility may be considered in the evaluation criteria to allow for such a staffing	Criteria can not be relaxed.

National Highways InvIT Project Managers Private Limited

			approach, wherein domain specialists are suitably onboarded while ensuring overall accountability, quality, and continuity through the firm's established leadership and governance structures.	
34	Date of uploading qualified applicants and Date of Presentation	19.06.2026 and 20.06.2026	It is requested that the submission date for the response to EOI be extended to at least 3 weeks from the date of circulation of responses to Pre-bid queries to allow adequate time for bidders to provide high quality response.	Date cannot be extended.
35	Section 1, II. General Information, 7) List of Document	Equipment/Machineries Details of machinery in possession of Agency relevant for work like NSV, MBIU, ATCC, Drone, FWD. with invoices	Typically, General Management Consultancy firms provide advisory, planning, strategy, and oversight services and do not directly own or operate field survey equipment like NSV, ATCC, or similar machinery. Kindly clarify whether: • This requirement is mandatory for all bidders, including consulting firms; or • It is intended only for field implementation/service providers or agencies performing primary data collection activities.	The details of equipment proposed for deployment shall be submitted by consultant.
36			The scope outlined in the RFP appears to combine elements of both a Project Management Consultant (PMC) and a General Management Consultant (GMC), encompassing execution-oriented responsibilities such as work certification, billing validation, and contractor monitoring, alongside broader objectives related to governance, transparency, oversight, and program performance management. These two roles, by their very nature, serve distinct and complementary purposes, where the PMC is	Kindly present both case in presentation.

National Highways InvIT Project Managers Private Limited

		closely embedded in day-to-day project execution, measurement, and contractor interface, the GMC typically operates at an independent, arms-length position to provide unbiased oversight, strengthen governance frameworks, review adherence to processes, and drive data-backed management decision-making. In this context, we would like to recommend a clear separation of these roles, with the PMC being responsible for on-ground supervision, certification, and operational control, while a GMC functions as an independent layer focused on designing monitoring mechanisms, undertaking periodic reviews and audits, identifying exceptions and risks, and delivering structured MIS and performance insights to NHIPMPL leadership. Such a delineation would align with global best practices by ensuring independence in reporting, reducing potential conflicts of interest inherent in self-certification and oversight, enhancing transparency and accountability across the program lifecycle, and ultimately strengthening the effectiveness of governance, risk management, and informed decision-making at the authority level.	
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